

Corporate Plan - Delivery Plan 2022/23

Vision: Making Uttlesford the best place to live, work and play

Active place maker for our Towns and Villages				
We Will:	Activities	Outputs/Milestones	Resources	Lead CM/ Officer
1. Masterplan our new communities for and with residents				
<i>a. Use Locally Led Development Corporations to deliver sustainable new settlements</i>	Progress discussions with government around establishing a development corporation	Decision from government as to appropriateness likely to be in early 2023 Next steps to be confirmed, depending on government advice/decision	Within existing resources	Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan
<i>b. Provide the greatest level of influence and protection for communities adjacent to new settlements</i>	Consult with communities in the development of the Local Plan. Community stakeholder forums are planned for areas affected by substantial development.	Publication of a Regulation 18 consultation in summer 2023 Publication of a Regulation 19 version in spring/summer 2024. Commencement of community stakeholder forums following reg 18 consultation.	The Local Plan & New Communities team.	Director of Planning
<p>Comment: Discussions with government on the appropriateness of using Locally Led Development Corporations to deliver sustainable new settlements will progress after the Council has made a decision on the sites for the regulation 18 Local Plan. Any new settlements proposed to be allocated in the regulation 18 will include policies protecting adjacent communities.</p> <p>The Local Plan timetable has been changed so that the regulation 18 consultation is in summer 2023 and the regulation 19 publication period in spring/summer 2024.</p>				
2. Support our towns and villages to plan their neighbourhoods				

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We Will:	Activities	Outputs/Milestones	Resources	Lead CM/ Officer
<p><i>a. Deliver an outstanding planning and place-making capability with the right capacity to create quality outcomes with and for all our communities</i></p>	<p>Progression of restructure of Development Management to emphasise the need for place-making and quality design in forthcoming major schemes</p>	<p>Restructured department by end of October 2022</p>	<p>Within existing resources</p>	<p>Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan</p> <p>Director of Planning</p>
<p>Comment: Draft proposals were discussed and agreed with the Corporate Management Team and Portfolio Holder. Consultation has been carried out with relevant staff and the union. The proposals include amendments to job descriptions and creation of a small number of new posts (including bringing heritage in house). A recruitment campaign is currently underway.</p>				
<p><i>b. Facilitate Neighbourhood Planning across the district through strong engagement with and support of all town and parish councils</i></p>	<p>Support Town and Parish Councils that want to develop Neighbourhood Plans.</p>	<p>Neighbourhood Plan areas being designated. Regulation 14 and Regulation 16 consultation periods being undertaken. Neighbourhood Plans being 'made'. Timescales as appropriate to each Neighbourhood Plan group.</p>	<p>Support from the Local Plan & New Communities team, RCCE and appropriate consultancy.</p>	<p>Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan</p> <p>Director of Planning</p>
<p>Comment: The Neighbourhood Plan programme is progressing well, with referendums having taken place in Saffron Walden in September 2022, Ashdon in November 2022 and Great & Little Chesterford in December 2022.</p>				
<p><i>c. Implement policies which create better homes and neighbourhoods that meet or exceed national standards</i></p>	<p>Continue to progress development of a Local Plan</p>	<p>Publication of a Regulation 18 consultation in summer 2023.</p> <p>Publication of a Regulation 19 version in spring/summer 2024.</p> <p>Adoption of the Local Plan in 2025</p>	<p>The Local Plan & New Communities team, involving others in the Council as appropriate.</p>	<p>Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan</p> <p>Director of</p>

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				Planning

Comment: The regulation 18 consultation will include policies to create better homes and neighbourhoods that meet or exceed national standards. Some draft chapters were considered by Local Plan Leadership Group in May 2022 and comments from members taken on board.

<i>d. Work with partners and stakeholders to deliver new sports, play and community facilities</i>	Run the large Sports Grant programme for 22/23	Publicise availability of grant and encourage applications by April 2022 Grants Committee to recommend to Cabinet by June 2022 Cabinet decision by July 2022	£150,000 funding allocated for 22/23 Communities Team	Portfolio Holder for Sport, Leisure and the Arts Interim Director, Housing, Health and Communities
	Develop policies through the Local Plan process	Regulation 18 consultation in summer 2023 Regulation 19 publication period in spring/summer 2024 Adoption of the Local Plan in 2025	Within existing resources	Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan Director of Planning

Comment: The sports grant scheme was open to applications from the 1 April to 30 June 2022. Seven applications were received, with two fitting the policy criteria. These were approved by Cabinet in September 2022 and two grants, each of £100,000, were awarded to Great Dunmow Town Council and Newport Sports Committee. Both grants were for Multi use Games Areas.

The regulation 18 consultation will include policies to deliver new sports, play and community facilities – some draft chapters were considered by Local Plan

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Leadership Group in May 2022 and comments from members taken on board.				
3. Secure greater benefits for our community from new development				
<i>a. Implement the Community Infrastructure Levy along with s106 to deliver strategic community projects and greater local benefit from development</i>	Restart development of CIL and associated draft charging schedule.	<p>Publication of CIL and a draft charging schedule for consultation in Spring 2023.</p> <p>Adoption of CIL and associated charging schedule alongside the Local Plan in Summer 2025.</p>	The Local Plan & New Communities team, involving others in the Council as appropriate.	<p>Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan</p> <p>Director of Planning</p>
Comment: In May 2022 the Government's Levelling Up and Regeneration Bill proposed replacing CIL with a locally-set Infrastructure Levy. It is considered prudent to await more details on this proposal rather than restart potentially abortive work on CIL.				
<i>b. Increase the transparency of the Section-106 Agreement process and councillor engagement</i>	Deliver the Section 106 pathway of the East of England Local Government Association (EELGA) Planning review report	<p>The production of Section 106 Obligations Guidance, covering matters related to contributions, community engagement and guidance around stewardship, following consultation to be adopted as SPD end of 2022</p> <p>Set up EXACOM database for the monitoring and management of Section 106s including public interface to allow public scrutiny. By Dec 22</p>	<p>The Local Plan & New Communities team, involving others in the Council as appropriate.</p> <p>Development Manager, Section 106 Enforcement & Monitoring Officer. Budget of £22,000 approx secured for external consultants to input data, and to secure upgrade to software</p>	<p>Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan</p> <p>Director of Planning</p>

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Comment: A draft Developer Contributions Guidance SPD was agreed for public consultation, which is currently being carried out. The consultation closes in January 2023 and results will be available in the spring.

Work continues on preparation of data and the population of the EXACOM database by engaged partner. The schedule for this is now completion by the end of December 2022 for a soft launch, ahead of full public launch in early 2023.

<i>c. Ensure that strong Planning Enforcement holds developers to account</i>	Deliver the Planning Enforcement pathway of the EEGLA Report, including IDOX and web improvements	Improved use of IDOX system, including automatically generated correspondence to customers, parish councils and other interested parties by December 22. Review of web content to aid customer enquiries and customer knowledge by December 22.	Within existing resources	Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan Director of Planning
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Comment: System-generated template letters now in use (via Idox system) for simple and faster acknowledgements to service users etc. Web content reviewed but work to online enforcement register was delayed as team had a high backlog of cases to work through, which was being addressed with a 'sprint' on backlogged cases. This has now been completed.

<i>d. Require developers to be considerate of the communities in which they build</i>	Increase the use of Construction Management Plans through planning conditions	Consideration of a Construction Management Plan, including requirement for pre-engagement with community, on all sensitive sites in 22/23.	Within existing resources	Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan Director of Planning
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Comment: This is being taken forward via conditions requiring Construction Management Plans on major applications. The Director of Planning is also exploring use of a Considerate Contractor Scheme, which is operated by an external provider and major developers are encouraged to opt in to give confidence to local residents and gain a Considerate Contractor 'kitemark'. The external provider monitors on-site process (such as dust, safety etc) and the developer pays a membership fee to the provider.

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4. Work with the airport on issues of concern to communities				
<i>a. Seek a reduction in night flights</i>	Make comments to appropriate consultations.	Make comments to appropriate consultations. Timescales as appropriate to the consultations.	The Local Plan & New Communities team, involving others in the Council as appropriate.	Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan Director of Planning
Comment: No appropriate consultations have been held in 2022/23. Quarterly meetings between Director of Planning and Airport Director have been arranged.				
<i>b. Implement programmes to reduce airport related village fly-parking</i>	Car Park Review to be carried out with specified objective to include airport related fly parking.	Car Park Strategy to include agreed recommendations and action plan. Consultant to be appointed in March 22. Final report expected to be received September 22, definite date to be confirmed once consultant has been appointed. Action plan to be produced and presented to members late autumn.	NEPP (Parking Partnership) is providing up to £80,000 to support the review.	Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan Portfolio Holder for the Economy, Investment and Corporate Strategy Assistant Director of Business and Change Management Director of

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Comment: A specialist car parking consultancy company was appointed as scheduled, to review both on and off-street parking in the district to inform the council's strategy and provide recommendations to support the action plan. The car park review has been completed and is going through internal processes to create an action plan which will be presented alongside the review for formal approval in 2023/24. Recommendations within the review are not wholly within the jurisdiction of UDC so a significant amount of working with other agencies will be required to bring them fruition.

<i>c. Work to secure investment in sustainable transport to and from airport, including for local workers</i>	Working through the airport transport forum, the Local Plan and appropriate planning permissions.	Investment secured through s106 funding, bids to government and other sources to support sustainable transport to and from airport, including for local workers. The measures to be implemented will be developed through the transport forum and/or match any details from the planning permission.	The Local Plan & New Communities team and Development Management.	Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan Director of Planning
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Comment: The regulation 18 consultation will include policies to secure investment in sustainable transport to and from Stansted Airport.

The Local Plan timetable is proposed to change so that the regulation 18 consultation is in summer 2023 and the regulation 19 publication period in spring/summer 2024.

5. Nurture employment and retail areas to create jobs and retain businesses

<i>a. Protect and grow our town centres as economic hubs</i>	<i>A three-year Economic Recovery Plan Delivery Plan (ERPDP) is in place, with 2022/23 being the second year. The activities in this section emanate from that</i>			Portfolio Holder for the Economy, Investment and Corporate Strategy Assistant Director
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	<p><i>plan.</i></p> <p>Development of Town Centre Masterplans, working with the Local Plan Team and other stakeholders including businesses in town and village centres and the North Essex Economic Board (NEEB), in which Uttlesford has both member and officer participation.</p> <p>Active participation in the Essex and Herts Digital Innovation Zone and the Special Interest Group for the High Streets.</p>	<p>Commence work on establishing collective vision and developing a strategy and action plan by March 23</p> <p>Ongoing publicity of support and advice available through www.uttlesford.gov.uk/business, regular business e-newsletters and social media to end of March 23.</p> <p>Continued working with NEEB on developing, identifying and promoting joint initiatives to support local businesses to end of March 23.</p> <p>Car Park review carried out and report to be presented to members in late Autumn 22 on the recommendations and actions identified.</p> <p>Discussions with NEPP/ECC regarding On Street parking recommendations following review.</p> <p>Develop a Car Parking Strategy to support the vitality of the town centres, following agreed adoption of recommendations and action plan by March 23</p>	<p>£1m has been allocated to the plan, spend has been profiled equally over the life of the plan.</p> <p>NEPP (Parking Partnership) is providing up to £80,000 to support the Car Park review.</p>	<p>of Business and Change Management</p>

Comment: The Economic Development Recovery Delivery Plan year 2 objectives have been finalised and the updated delivery plan was presented at Scrutiny in September 2022.

The dedicated Uttlesford business website is regularly updated with business support information and signposting businesses to external companies offering

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<p>additional support, advice and guidance on all business matters. The information is also included in periodic e-newsletters sent out to all businesses notifying them of both existing support and any new initiatives available.</p> <p>The business support includes the joint initiatives established through the North Essex Economic Partnership (NEEB).</p> <p>A specialist car parking consultancy company was appointed as scheduled, to review both on and off-street parking in the district to inform the council's strategy and provide recommendations to support the action plan. The car park review has been completed and is going through internal processes to create an action plan which will be presented alongside the review for formal approval in 2023/24. Recommendations within the review are not wholly within the jurisdiction of UDC so a significant amount of working with other agencies will be required to bring them fruition.</p>				
<p><i>b. Increase tourist spend</i></p>	<p>Continue to promote new Tourism website Discover Uttlesford and the Dscvr app launched for Discover Saffron Walden, Discover Dunmow, Discover Thaxted and Discover Stansted.</p> <p>Work with Visit Essex to use their website to promote tourism in Uttlesford. Saffron Walden Town Council and the Tourist Information Centre will support the promotion of the whole district.</p>	<p>Website was launched in March 22.</p> <p>An extensive marketing campaign will link to the website and apps, continuing throughout 22/23.</p> <p>Continued updates to Uttlesford Business website and business e-letter</p>	<p>£1m has been allocated to the plan, spend has been profiled equally over the life of the plan.</p> <p>Economic Development Team</p>	<p>Portfolio Holder for the Economy, Investment and Corporate Strategy</p> <p>Assistant Director of Business and Change Management</p>
<p>Comment: The Economic Development Team launched the Discover Uttlesford website and the dscvr. app in March 2022 as scheduled. The marketing campaign continued throughout the spring and summer of 2022, including newspaper adverts and social media. By the end of the summer the website had seen more than 4,500 visitors, and Facebook and Instagram posts had reached more than 60,000 people. These resources remain active.</p>				
<p><i>c. Support the creation of amenities that stimulate and facilitates local</i></p>	<p>Provide business start-up advice and sign posting to relevant agencies/ initiatives.</p>	<p>Promote NEEB Business Start-Up project, to end of November 22.</p>	<p>£1m has been allocated to the plan, spend has been profiled equally over the life</p>	<p>Portfolio Holder for the Economy, Investment and</p>

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<p><i>businesses, such as enterprise zones, business parks, office blocks, industrial areas, and start-up hubs</i></p>	<p>Update Business Start-up Guide</p> <p>Continue to support business networks in the district to enable them to provide high quality information and advice to their members</p>	<p>Review start-up information on Uttlesford business website to ensure it remains up to date</p> <p>Business Start-Up Guide was produced and distributed during 21/22. This will be updated as necessary during 22/23.</p> <p>Regular contact with organisations including Saffron Walden Business Improvement District, Stansted Airport Chamber of Commerce and Great Dunmow Town Team and Stansted Business Forum.</p>	<p>of the plan.</p> <p>Economic Development Team</p>	<p>Corporate Strategy</p> <p>Assistant Director of Business and Change Management</p>
<p>Comment: Officers continue to work closely with external organisations and NEEB in relation to start-up business support, identifying joint working and promoting relevant projects to provide support and guidance to our local businesses including updating of the business website as appropriate.</p>				
<p><i>d. Support the expansion and promotion of key relevant employment sectors for the district</i></p>	<p>Promote Discretionary Business Rates Relief Scheme to support business to expand and grow and encourage inward investment, by offering up to two-year discounts to move into the district.</p> <p>Continue to foster close working relationships with the BEST Growth hub</p>	<p>Policy has been updated ahead of 22/23 and this will be promoted on our website and other social media channels</p> <p>Continued close working relationships with other organisations</p>	<p>£1m has been allocated to the plan, spend has been profiled equally over the life of the plan.</p> <p>Economic Development Team</p>	<p>Portfolio Holder for the Economy, Investment and Corporate Strategy</p> <p>Assistant Director of Business and Change Management</p>

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	(Businesses in Essex, Southend and Thurrock) and other business support agencies to provide advice, guidance and access to other initiatives for existing businesses.	Continued attendance at quarterly BEST steering group meetings, receiving performance reports on engagement with district businesses		

Comment: The Discretionary Rate Relief Policy has been published. Officers continue to attend BEST steering group meetings and liaise with other external organisations where there is an identified benefit for our local businesses from collaborative working.

<i>e. Work with partners to promote the economic opportunities of the London - Cambridge Innovation Corridor, Stansted Airport and our main transport corridors</i>	Continue to work with Innovation Core, which comprises five local authorities (Uttlesford, Harlow, Epping, Broxbourne and East Herts).	Continue to attend meetings where appropriate. This provides a resource which focuses on inward investment for all participating member authorities.	£1m has been allocated to the plan, spend has been profiled equally over the life of the plan. Economic Development Team	Portfolio Holder for the Economy, Investment and Corporate Strategy Assistant Director of Business and Change Management
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Comment: Officers are participating in the production of the Innovation Core Economic Strategy, providing direct input on issues relating to our district and participating in workshops on how this is delivered.

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<i>f. Work with the airport to increase local airport-based employment opportunities</i>	Identify and engage with appropriate representatives at Stansted Airport/Manchester Airport Group in order to ascertain what support the district council can provide	Contact made with Stansted/MAG and appropriate support identified by December 22	£1m has been allocated to the plan, spend has been profiled equally over the life of the plan. Economic Development Team	Portfolio Holder for the Economy, Investment and Corporate Strategy Assistant Director of Business and Change Management

Comment: Work continues to build a stronger relationship with MAG officers, who feel that they have the required resources available on site through the Academy and do not need external support.

6. Enforce good business standards in our district

<i>a. Make sure that businesses and trades in our district meet the national standards and licensing required of them</i>	Regulatory standards are applied, and enforced where necessary, in accordance with the enforcement policy. This will include: A risk-based food hygiene premises inspection programme delivered in accordance with the Food Standards Agency (FSA) codes of practice Health and safety interventions triggered by	Monitored Via PIs Premises will be visited at the frequency prescribed by the food Standards Agency. Performance reported to Licensing and Environmental Health (L&EH) Committee. Also reported via annual return to FSA Monitored internally and performance reported	Within existing resources	Portfolio Holder for Council and Public Services Interim Director, Housing, Health and Communities
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	<p>specific local intelligence and/or with regard to the national code as published by the HSE</p> <p>Licences issued in accordance with licensing objectives. Enforcement action will be taken as appropriate to ensure licensing standards and conditions are met</p> <p>All statutory notifications eg RIDDOR reports or complaints about alleged poor practice/conditions will be considered, responded to within three days and followed up with an investigation as appropriate</p>	<p>to L&EH Committee. Also reported via annual return to HSE</p> <p>Statutory timeframes are adhered to. Monitored internally and performance reported to L&EH Committee.</p> <p>Monitored internally and performance reported to L&EH Committee. Also reported via annual return to HSE</p>		

Comment: Continuing to establish recovery/restoration with full regard to current Food Standards Agency strategy. Businesses are, in some cases, still recovering from the impacts of the pandemic and this is recognised. Escalation to enforcement action will occur with evidence of continued breach occurring or on the identification of significant or imminent risk.

The current backlog of food inspections attributable to lockdown continues to reduce. All higher risk premises (categories A B C D) have now been inspected. There are now only approximately 50 E-rated premises, the lowest risk, which are subject to alternative engagement strategies. The E rated premises backlog is projected to be cleared in line with an internal UDC deadline of 31 March 2023. New businesses numbers registering and requiring inspection/advice remain stable.

Health and Safety interventions designed to support local business are being reintroduced with regard to priorities identified within the National Code LAC 67(2), and local priorities such as gas safety in food premises. Statutory notifications including accident reports are investigated as required.

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Licensing service continues to achieve the protection of public safety. Consultations for changes to policy are undertaken as appropriate and all stakeholder views are taken into consideration.

7. Deliver more affordable homes and protect those in need in our district

<p><i>a. Increase the number of affordable homes delivered and different tenure options including social renting</i></p>	<p>Monitor progress on the Housing Strategy Action Plan and supporting policies that details how the Council will develop, acquire and enable the supply of affordable housing</p> <p>Adopt a new Housing Revenue Account (HRA) Business Plan that confirms the capacity of borrowing through the HRA for the delivery of new council housing (including use of commuted sums, Right to Buy (RTB) receipts, loans and innovative funding models)</p> <p>Regularly engage with local registered providers on their affordable housing delivery and identify barriers to further development, Ensure appropriate schemes deliver</p>	<p>Update Housing Strategy action plan by December 22. Monitor and progress actions throughout the year</p> <p>New HRA Business Plan adopted by October 22. Delivery of 27 new council homes in 22/23. Progress 64 new homes to planning permission stage in 22/23 and if approved secure agreement on funding and commence building sites out.</p> <p>Continue to identify opportunities for further provision. Including opportunities on Section 106 sites. This forms part of the business as usual of the Housing and Planning Services</p>	<p>Within existing resources and with appropriate borrowing through the HRA</p>	<p>Portfolio Holder for Housing and Health</p> <p>Interim Director, Housing, Health and Communities</p>
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We Will:	Activities	Outputs/Milestones	Resources	Lead CM/ Officer
	<p>the required 40% affordable homes</p> <p>Explore Homes England (HE) grant opportunities as they become available</p>	<p>Any available HE Grant funding applied for as applicable for qualifying schemes</p>		

Comment: The new Housing Strategy was adopted in December 21 and an action plan produced. This looks at how the council can maximise opportunities to deliver the right housing to meet the needs of the district over the coming years. The last year has seen another decrease in the number of affordable homes delivered via Housing Association partners on Section 106 sites. It is hoped over the coming year this number will be back on target.

The impacts to the construction industry, due to the pandemic, have continued throughout the past year with disruption to supply chains and availability of labour. This has caused delays on the delivery of the two sites currently under construction, however 13 homes at Great Chesterford have completed and 14 homes in Saffron Walden are due to complete in Feb/March 2023.

Work has commenced on a sheltered scheme at Walden Place in Saffron Walden that will see the site detached from a Grade 2 listed building, that will then be disposed of, and the re-provision of communal areas and one extra sheltered unit. The council has reviewed all garden reduction sites and is progressing four identified sites with potential for development for affordable housing.

Planning applications will be submitted later this year for two redundant sheltered sites, one in Great Dunmow and one in Saffron Walden. If approved these schemes would deliver 48 new flats for the over 60s. A further site is being progressed which will be used as a pilot site for using Modern Methods of Construction.

The Housing Team is also looking for opportunities to bid on Section 106 developments. A bid on 19 flats on a site in Great Dunmow has been accepted and approved by Members. Half of the flats will be delivered in 2023 the second half in 2024.

As previously discussed at Housing Board, a council-wide investment strategy will need to be agreed to increase council housing supply going forward. This needs to be done in conjunction with the Local Plan process, as landowners will want to receive a market value for their sites. The investment strategy will need to consider the setting up of a joint venture partnership so that both market housing and social housing can be provided, which will enable the appropriate market land value to be achieved. Funds to purchase sites will need to be made available as part of the joint venture agreement.

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<p>The mechanisms for delivering new council-owned housing will continue to be reviewed and funding opportunities through borrowing, commuted sums, Right to Buy receipts, grant funding and funds from the HRA will be maximised to support the delivery of council housing. Work continues on a new Housing Business Plan.</p>				
<p><i>b. Refurbish our existing council homes to sustainable standards when required</i></p>	<p>Continue to work with Uttlesford Norse on estate renewal and regeneration programmes whilst reducing the carbon footprint of those homes. Improve home energy efficiency across the Council's housing stock</p>	<p>Completion of stock condition survey data by March 2023</p>	<p>Within existing resources</p>	<p>Portfolio Holder for Housing and Health Interim Director, Housing, Health and Communities</p>
<p>Comment: A survey of all Council housing stock is underway by Uttlesford Norse Ltd. The purpose of the survey is to assess the current efficiency of UDC stock and to quantify the improvements that can be made to increase energy efficiency and reduce carbon impact. The survey will not be completed until 2023 without additional resources being deployed through Uttlesford Norse Ltd (this is being explored). The council is not able to apply for grant funding until this work has been completed.</p>				
<p><i>c. Reduce the number of empty homes</i></p>	<p>Develop an Empty Homes Policy</p>	<p>New Empty Homes Policy Strategy adopted by July 22</p>	<p>Within existing resources</p>	<p>Portfolio Holder for Housing and Health Interim Director, Housing, Health and Communities</p>
<p>Comment: The Policy is complete and following amendments suggested by the Housing Board it has been added to the forward plan for consideration by Cabinet before the end of 2022/23.</p>				
<p><i>d. Ensure that landlords maintain high quality private sector housing conditions</i></p>	<p>Review assistance available for landlords, including empty property owners Support UDC private sector housing landlords by</p>	<p>Revision of Housing Renewals Assistance Policy, to be adopted by July 22 Deliver annual landlord forum by February 23</p>	<p>Within existing resources</p>	<p>Portfolio Holder for Housing and Health Interim Director, Housing, Health</p>

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		<p>Deliver workshops within schools addressing healthy relationships in both secondary and primary settings to March 23</p> <p>Update J9 training both internally and for external partners. Numbers trained will be monitored internally to March 23</p> <p>New Domestic Abuse Policy implemented by July 22</p>	<p>Communities Team Existing resources</p> <p>Communities team Existing resources</p> <p>Communities Team</p>	

Comment: Legislative changes in the Domestic Abuse Act 2021 Introduce a statutory duty on tier one local authorities in England to support victims and their children in domestic abuse safe accommodation and a duty on tier two authorities to co-operate with tier one authorities in the fulfilment of their duties. The council's Communities Team is working with Essex County Council (ECC) to deliver those changes. Government funding, devolved from Essex County Council, has enabled the council to continue funding a domestic abuse housing practitioner in partnership with Next Chapter, a commissioned service within Essex. The practitioner works within the Community Safety Hub and links closely with the Housing Department. This arrangement means that one to one support is being offered to victims of domestic abuse to ensure a smooth pathway for victims, with advice on how to live safely and independently.

Funding will also be used to enhance the Sanctuary Scheme the council offers where appropriate. This allows the council to make the homes of victims and survivors of violence and abuse safe and secure so that they and their families can remain in their own homes, alleviating the disruption of relocating and allows them to retain the support of professional services, their family and the community when they are at their most vulnerable.

J9 training has been delivered to staff at UDC and to partner agencies, the voluntary sector, businesses and members of the community. The training sessions help to spot the of domestic abuse and support those affected through the domestic abuse initiative. Once trained the J9 logo can be displayed which alerts victims that they can obtain information which can help them access a safe place where they can seek information and use of a telephone.

Work continues with partners at Essex Children's Safeguarding Board and Essex Adults Safeguarding Board. Reviews are undertaken through both boards where there are concerns of neglect or abuse in children or adults and there is concern that partner agencies could have worked more effectively. Learning from this work informs the council staff training plan and helps to identify projects that can be delivered by the Communities Team and through the thematic groups of the Local Strategic Partnership.

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Work to refresh the Domestic Abuse policy is continuing in collaboration and consultation with partners from Essex police and Southend Essex Thurrock Domestic Abuse Board (SETDAB) with an implementation date of January 2023.

8. Promote healthy lifestyles in diverse and inclusive communities

<p>a. Work with partners, including the voluntary sector, to improve the general quality of life for residents, including for residents that experience social isolation, poor mental health, obesity, addiction and dementia</p>	<p>Refresh of service offer of the community response hub in line with identified needs of the community.</p> <p>Implement financial support for voluntary sector and local groups.</p> <p>Be an active partner with the Primary Care Networks (PCNs) in the North and South of the District. Population health management work with PCNs will help to identify residents who would benefit from targeted, proactive support.</p>	<p>Updated service offer communicated to residents. Monitoring of service uptake through data base and figures reported back to Cabinet. by March 2023</p> <p>Grants awarded and projects completed. Quarterly reports received internally, and information is fed back to Cabinet through the portfolio holder report by March 2023</p> <p>The overarching population health management project is GP led with timescales outside the control of UDC. It is expected that the data analysis will be completed and projects identified during 22/23. Progress and outcomes will be reported through the Health and Wellbeing Board.</p>	<p>Communities Team and external partners</p> <p>Support is provided to the voluntary sector through the extensive grants programme, within existing resources</p> <p>Existing resources</p>	<p>Portfolio Holder for Housing and Health</p> <p>Portfolio Holder for Communities, Youth, Public Safety, Emergency Planning and liaison with the Policy and Fire & Rescue Service</p> <p>Interim Director, Housing, Health and Communities</p>
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Comment: An updated service is being offered to residents in the district and the Community Response Hub is now the central point for the Ukrainian guests and hosts within the district to contact with queries. After a decrease in queries, numbers are rising again due to rising utility costs and the cost-of-living crisis. The community responders continue to be in place to offer the support to those that find themselves in crisis and to refer onto appropriate supporting agencies.

The voluntary sector grants opened to application in September 2022 and decisions on grant awards were being made at the beginning of December 2022.

Active place maker for our Towns and Villages

We Will:	Activities	Outputs/Milestones	Resources	Lead CM/ Officer
<p>Uttlesford falls prevention programme is delivering face to face classes for residents that may be experiencing balance issues, mobility issues or at the risk of falling. The 12-week program is delivered in seven venues throughout the district to between 60 and 80 residents each week. There is also a series of transition sessions for those residents who have completed the 12-week course and would like to maintain their activity levels take place at the venues in Stansted and Saffron Walden.</p>				
<p>Uttlesford Food Alliance has secured £30,000 funding to deliver a cook and eat train the trainer programme for West Essex. The training took place in Takeley on in September, with all 24 spaces filled. Eleven of the 24 participants were from organisations in Uttlesford. Participants who received the training can now apply for funding to deliver cooking programmes in their local areas.</p>				
<p><i>b. Continue to be an active partner of the Health and Wellbeing Partnership, to promote healthy lifestyles</i></p>	<p>Deliver recommendations of the Uttlesford Health and Wellbeing Strategy</p> <p>Five Key recommendations of the strategy: Combatting loneliness and Social Isolation Supporting people to age well Enabling people to eat well and be active Alleviating winter pressures and fuel poverty Planning for healthy communities</p> <p>Development of a new Health and Wellbeing strategy.</p>	<p>Identified recommendations of the Uttlesford Health and Wellbeing Strategy implemented. This will be monitored through the Health and Wellbeing Board action plan</p> <p>New Health and Wellbeing strategy implemented by September2022</p>	<p>Within existing resources</p>	<p>Portfolio Holder for Housing and Health</p> <p>Interim Director, Housing, Health and Communities</p>

Active place maker for our Towns and Villages

<i>We Will:</i>	Activities	Outputs/Milestones	Resources	Lead CM/ Officer

Comment: The Uttlesford Health & Wellbeing Strategy has been refreshed this year and was endorsed at Cabinet on 1 December 2022. This new strategy sets out the health and wellbeing priorities for 2023 to 2028 for the Health and Wellbeing Board, of which the council is a partner. A delivery plan is being developed for publication in the new year.